## BEHAVIOURAL COMMUNICATION AND RELATIONSHIP MANAGEMENT Semester 2

Course Code: BEH4251 Credit Units: 1

#### **Course Objective:**

This course aims at imparting an understanding of: Process of Behavioural communication
Aspects of interpersonal communication and relationship
Management of individual differences as important dimension of IPR

#### **Course Contents:**

#### **Module I: Behavioural Communication**

Scope of Behavioural Communication

Process – Personal, Impersonal and Interpersonal Communication Guidelines for developing Human Communication skills Relevance of Behavioural Communication in relationship management

#### Module II: Managing Individual Differences in Relationships

Principles

Types of issues

Approaches

Understanding and importance of self-disclosure

Guidelines for effective communication during conflicts

#### Module III: Communication Climate: Foundation of Interpersonal Relationships

Elements of satisfying relationships Conforming and Disconfirming Communication Culturally Relevant Communication Guideline for Creating and Sustaining Healthy Climate

#### **Module IV: Interpersonal Communication**

Imperatives for Interpersonal Communication
Models – Linear, Interaction and Transaction
Patterns – Complementary, Symmetrical and Parallel
Types – Self and Other Oriented
Steps to improve Interpersonal Communication

#### **Module V: Interpersonal Relationship Development**

Relationship circle – Peer/ Colleague, Superior and Subordinate Initiating and establishing IPR
Escalating, maintaining and terminating IPR
Direct and indirect strategies of terminating relationship

Model of ending relationship

#### **Module VI: End-of-Semester Appraisal**

Viva based on personal journal Assessment of Behavioural change as a result of training Exit Level Rating by Self and Observer Examination Scheme: Total Internal (100)

Components	SAP	Journal for Success (JOS)	A	Mid Term Test / CT / Assignment	VIVA / Presentation
Weightage (%)	25	10	5	30	30

- Vangelist L. Anita, Mark N. Knapp, Inter Personal Communication and Human Relationships: Third Edition, Allyn and Bacon
- Julia T. Wood. Interpersonal Communication everyday encounter
- Simons, Christine, Naylor, Belinda: Effective Communication for Managers, 1997 1<sup>st</sup> Edition Cassell
- Harvard Business School, Effective Communication: United States of America
- Beebe, Beebe and Redmond; Interpersonal Communication, 1996; Allyn and Bacon Publishers.

#### GROUP DYNAMICS AND TEAMBUILDING Semester 3

Course Code: BEH 2351 Credit Units: 01

#### **Course Objective:**

To inculcate in the students an elementary level of understanding of group/team functions. To develop team spirit and to know the importance of working in teams.

#### **Course Contents:**

#### **Module I: Group formation**

Definition and Characteristics Importance of groups Classification of groups Stages of group formation Benefits of group formation

#### **Module II: Group Functions**

External Conditions affecting group functioning: Authority, Structure, Org. Resources, Organizational policies etc.

Internal conditions affecting group functioning: Roles, Norms, Conformity, Status, Cohesiveness, Size, Inter group conflict.

Group Cohesiveness and Group Conflict Adjustment in Groups

#### **Module III: Teams**

Meaning and nature of teams
External and internal factors effecting team
Building Effective Teams
Consensus Building
Collaboration

#### Module IV: Leadership

Meaning, Nature and Functions Self-leadership Leadership styles in organization Leadership in Teams

#### Module V: Power to empower: Individual and Teams

Meaning and Nature

## Types of power Relevance in organization and Society

#### Module VI:End-of-Semester Appraisal

#### Viva based on personal journal Assessment of Behavioural change as a result of training

Exit Level Rating by Self and Observer

**Examination Scheme: Total Internal (100)** 

Components	SAP	Journal for Success (JOS)	A	Mid Term Test / CT / Assignment	VIVA / Presentation
Weightage (%)	25	10	5	30	30

- Organizational Behaviour, Davis, K.
- Hoover, Judhith D. Effective Small Group and Team Communication, 2002, Harcourt College Publishers.
- Dick, McCann&Margerison, Charles: Team Management, 1992 Edition, viva books.
- Bates, A. P. and Julian, J.: Sociology Understanding Social Behaviour.
- Dressers, David and Cans, Donald: The Study of Human Interaction.
- Lapiere, Richard. T Social Change.
- Lindzey, G. and Borgatta, E: Sociometric Measurement in the Handbook of Social Psychology, Addison Welsley, US.
- Rose, G.: Oxford Textbook of Public Health, Vol.4, 1985.
- LaFasto and Larson: When Teams Work Best, 2001, Response Books (Sage), New Delhi
- J William Pfeiffer (ed.) Theories and Models in Applied Behavioural Science, Vol 2, Group (1996); Pfeiffer & Company.
- Smither Robert D.; The Psychology of Work and Human Performance, 1994, Harper Collins College Publishers.

#### INTERPERSONAL COMMUNICATION Semester 6

Course Code: BEH 2553. Credit Units: 01

#### **Course Objective:**

This course provides practical guidance on

- Enhancing personal effectiveness and performance through effective interpersonal communication
- Enhancing their conflict management and negotiation skills

#### **Course Contents:**

#### **Module I: Interpersonal Communication: An Introduction**

Importance of Interpersonal Communication
Types – Self and Other Oriented
Rapport Building – NLP, Communication Mode
Steps to improve Interpersonal Communication

#### **Module II: Behavioural Communication**

Meaning and Nature of behavioural communication
Persuasion, Influence, Listening and Questioning
Guidelines for developing Human Communication skills
Relevance of Behavioural Communication for personal and professional development

#### **Module III: Interpersonal Styles**

Transactional Analysis Life Position/Script Analysis Games Analysis Interactional and Transactional Styles

#### **Module IV: Conflict Management**

Meaning and nature of conflicts
Styles and techniques of conflict management
Conflict management and interpersonal communication

#### **Module V: Negotiation Skills**

Meaning and Negotiation approaches (Traditional and Contemporary)
Process and strategies of negotiations
Negotiation and interpersonal communication

#### Module VI:End-of-Semester Appraisal

Viva based on personal journal Assessment of Behavioural change as a result of training

#### Exit Level Rating by Self and Observer

#### **Examination Scheme: Total Internal (100)**

Components	SAP	Journal for Success (JOS)	A	Mid Term Test / CT / Assignment	VIVA / Presentation
Weightage (%)	25	10	5	30	30

- Vangelist L. Anita, Mark N. Knapp, Inter Personal Communication and Human Relationships: Third Edition, Allyn and Bacon.
- Julia T. Wood. Interpersonal Communication everyday encounter
- Simons, Christine, Naylor, Belinda: Effective Communication for Managers, 1997 1<sup>st</sup> Edition Cassel
- Goddard, Ken: Informative Writing, 1995 1<sup>st</sup> Edition, Cassell
- HarvardBusinessSchool, Effective Communication: United States of America
- Foster John, Effective Writing Skills: Volume-7, First Edition 2000, Institute of Public Relations (IPR)
- Beebe, Beebe and Redmond; Interpersonal Communication, 1996; Allyn and Bacon Publishers

#### LEADING THROUGH TEAMS

Semester 3

Course Code: BEH4351 Credit Units: 01

#### **Course Objective:**

This course aims to enable students to:
Understand the concept and building of teams
Manage conflict and stress within team
Facilitate better team management and organizational effectiveness through universal human values.

#### **Course Contents:**

#### Module I: Teams: An Overview

Team Design Features: team vs. group Effective Team Mission and Vision Life Cycle of a Project Team Rationale of a Team, Goal Analysis and Team Roles

#### Module II: Team & Sociometry

Patterns of Interaction in a Team

Sociometry: Method of studying attractions and repulsions in groups Construction of sociogram for studying interpersonal relations in a Team

#### Module III: Team Building

Types and Development of Team Building
Stages of team growth
Team performance curve
Profiling your Team: Internal & External Dynamics
Team Strategies for organizational vision
Team communication

#### Module IV: Team Leadership & Conflict Management

Leadership styles in organizations Self Authorized team leadership Causes of team conflict Conflict management strategies Stress and Coping in teams

#### Module V: Global Teams and Universal Values

Management by values Pragmatic spirituality in life and organization Building global teams through universal human values Learning based on project work on Scriptures like Ramayana, Mahabharata, Gita etc.

#### Module VI:End-of-Semester Appraisal

Viva based on personal journal Assessment of Behavioural change as a result of training Exit Level Rating by Self and Observer

**Examination Scheme: Total Internal (100)** 

Components	SAP	Journal for Success (JOS)	A	Mid Term Test / CT / Assignment	VIVA / Presentation
Weightage (%)	25	10	5	30	30

- Organizational Behaviour, Davis, K.
- Hoover, Judhith D. Effective Small Group and Team Communication, 2002, Harcourt College Publishers
- LaFasto and Larson: When Teams Work Best, 2001, Response Books (Sage), New Delhi
- Dick, McCann&Margerison, Charles: Team Management, 1992 Edition, viva books
- J William Pfeiffer (ed.) Theories and Models in Applied Behavioural Science, Vol 2, Group (1996); Pfeiffer & Company
- Smither Robert D.; The Psychology of Work and Human Performance, 1994, Harper Collins College Publishers

#### PERSONAL AND PROFESSIONAL EXCELLENCE Semester 8

Course Code: BEH 2851 Credit Units: 01

#### **Course Objective:**

Importance of Personal and Professional excellence Inculcating the components of excellence

#### **Course Contents:**

#### **Module I: Components of Excellence**

Personal Excellence:

Identifying long-term choices and goals Uncovering the talent, strength & style

Analyzing choke points in your personal processes by analysis in area of placements, events, seminars, conference, extracurricular activities, projects etc.

#### Module II: Managing Personal Effectiveness

Setting goals to maintain focus

Dimensions of personal effectiveness (self-disclosure, openness to feedback and perceptiveness)

Integration of personal and organizational vision for effectiveness a healthy balance of work and play Managing Stress creatively and productively

#### **Module III: Personal Success Strategy**

Time management
Handling criticism and interruptions
Dealing with difficult people
Mapping and evaluating the situations
Identifying long-term goals

#### **Module IV: Positive Personal Growth**

Understanding & Developing positive emotions Positive approach towards future Resilience during loss and challenge

#### **Module V: Professional Success**

Building independence & interdependence reducing resistance to change

Continued reflection (Placements, events, seminars, conferences, projects extracurricular Activities etc.)

#### **Module VI: End-of-Semester Appraisal**

#### Viva based on personal journal Assessment of Behavioural change as a result of training

Exit Level Rating by Self and Observer

**Examination Scheme: Total Internal (100)** 

Components	SAP	Journal for Success (JOS)	A	Mid Term Test / CT / Assignment	VIVA / Presentation
Weightage (%)	25	10	5	30	30

- Dr. Michael J. Provitera: Mastering Self-Motivation: Preparing Yourself for Personal Excellence
- George Leonard: Mastery: The keys to success and long-term fulfillment.
- Arlene R. Barro: Win Without Competing! Career Success the Right Fit Way

#### PERSONALITY, NATIONALISM AND HUMAN VALUES Semester 5

Course Code: BEH 2552 CreditUnits: 01

#### **Course Objective:**

This course aims at enabling students towards:
Understand the importance of individual differences
Better understanding of self in relation to society and nation
Facilitation for a meaningful existence and adjustment in society
Inculcating patriotism and national pride

#### **Course Contents:**

#### Module I: Individual differences& Personality

Personality: Definition& Relevance

Importance of nature & nurture in Personality Development
Importance and Recognition of Individual differences in Personality

Accepting and Managing Individual differences (adjustment mechanisms) Intuition, Judgment, Perception & Sensation (MBTI)
BIG5 Factors

#### **Module II: Managing Diversity**

Defining Diversity
Affirmation Action and Managing Diversity
Increasing Diversity in Work Force
Barriers and Challenges in Managing Diversity

#### **Module III: Socialization**

Nature of Socialization Social Interaction Interaction of Socialization Process Contributions to Society and Nation

#### Module IV: Patriotism and National Pride

Sense of pride and patriotism Importance of discipline and hard work Integrity and accountability

#### Module V: Human Rights, Values and Ethics

Meaning and Importance of human rights Human rights awareness

Values and Ethics- Learning based on project work on Scriptures like- Ramayana, Mahabharata, Gita etc.

#### **Module VI: End-of-Semester Appraisal**

Viva based on personal journal

#### Assessment of Behavioural change as a result of training

Exit Level Rating by Self and Observer

**Examination Scheme: Total Internal (100)** 

Components	SAP	Journal for Success (JOS)	A	Mid Term Test / CT / Assignment	VIVA / Presentation
Weightage (%)	25	10	5	30	30

- Davis, K. Organizational Behaviour,
- Bates, A. P. and Julian, J.: Sociology Understanding Social Behaviour
- Dressler, David and Cans, Donald: The Study of Human Interaction
- Lapiere, Richard. T Social Change
- Lindzey, G. and Borgatta, E: Sociometric Measurement in the Handbook of Social Psychology, Addison Welsley, US.
- Rose, G.: Oxford Textbook of Public Health, Vol.4, 1985.
- Robbins O.B.Stephen; Organizational Behaviour

#### PROBLEM SOLVING AND CREATIVE THINKING

Semester 2

Course Code: BEH 2251 Credit Units: 02

#### **Course Objective:**

To enable the students:

- Understand the process of problem solving and creative thinking.
- Facilitation and enhancement of skills required for decision-making.

#### **Course Contents:**

#### Module I: Thinking as a tool for Problem Solving

What is thinking: The Mind/Brain/Behavior

Critical Thinking and Learning:

- Making Predictions and Reasoning
- Memory and Critical Thinking
- Emotions and Critical Thinking

skills

#### **Module II: Hindrances to Problem Solving Process**

Perception

Expression

Emotion

Intellect

Work environment

#### **Module III: Problem Solving Process**

Recognizing and Defining a problem

Analyzing the problem (potential causes)

Developing possible alternatives

**Evaluating Solutions** 

Resolution of problem

Implementation

Barriers to problem solving:

- Perception
- Expression
- Emotion
- Intellect
- Work environment

#### **Module IV: Plan of Action**

Construction of POA

Monitoring

Reviewing and analyzing the outcome

#### **Module V: Creative Thinking**

Definition and meaning of creativity

The nature of creative thinking

- Convergent and Divergent thinking
- Idea generation and evaluation (Brain Storming)
- Image generation and evaluation
- Debating

The six-phase model of Creative Thinking: ICEDIP model

Module VI:End-of-Semester Appraisal Viva based on personal journal Assessment of Behavioural change as a result of training Exit Level Rating by Self and Observer

- Michael Steven: How to be a better problem solver, Kogan Page, New Delhi, 1999
- Geoff Petty: How to be better at creativity; Kogan Page, New Delhi, 1999
- Richard Y. Chang and P. Keith, Kelly: Wheeler Publishing, New Delhi, 1998.
- Phil Lowe Koge Page: Creativity and Problem Solving, New Delhi, 1996
- J William Pfeiffer (ed.) Theories and Models in Applied Behavioural Science, Vol 3, Management (1996); Pfeiffer & Company
- Bensley, Alan D.: Critical Thinking in Psychology A Unified Skills Approach, (1998), Brooks/Cole Publishing Company.

#### PROFESSIONAL EXCELLENCE Semester 4

Course Code: BEH4451 Credit Units: 01

#### **Course Objective:**

This course aims at imparting an understanding of:
Build and leverage your professional reputation
Maintain focus in pressure situations
Make a balanced choice between professional and personal commitments

#### **Course Contents:**

#### Module I: Individual, Society and Nation

Individual Differences and Dimensions of Personality Socialization Process Relating to the Nation: Values, Culture, Religion Sense of pride and Patriotism Managing Diversity

#### **Module II: Components of Excellence**

Personal Excellence:

Identifying long-term choices and goals Uncovering the talent, strength & style

Analyzing choke points in your personal processes by analysis in area of placements, events, seminars, conference, extracurricular activities, projects etc.

Developing professional power: Goal-setting, time management, handling criticism, interruptions and time wasters

#### **Module III: Career Planning**

Knowing one's Interest and Aptitude Identifying available Resources Setting goals to maintain focus: Developing Positive attributes in personality Self-reliance and Employability skills

#### Module IV: Stress Management for Healthy Living

Meaning and Nature of Stress Stages of stress

Causes and Consequences of stress: Personal, Organizational and Environmental Personal Styles and strategies of coping

#### **Module V: Professional Success**

Building independence & interdependence reducing resistance.

Continued reflection (Placements, events, seminars, conferences, projects extracurricular Activities etc.)

**Module VI: End-of-Semester Appraisal** 

Viva based on personal journal

Assessment of Behavioural change as a result of training

Exit Level Rating by Self and Observer

**Examination Scheme: Total Internal (100)** 

Components	SAP	Journal for Success (JOS)	A	Mid Term Test / CT / Assignment	VIVA / Presentation
Weightage (%)	25	10	5	30	30

- J William Pfeiffer (ed.) Theories and Models in Applied Behavioural Science, Vol 2, Group (1996); Pfeiffer & Company
- Smither Robert D.; The Psychology of Work and Human Performance, 1994, Harper Collins College Publishers
- Raman, A.T. (2003) Knowledge Management: A Resource Book. Excel Books, Delhi.
- Kamalavijayan, D. (2005). Information and Knowledge Management. Macmillan India Ltd. Delhi

#### RELATIONSHIP MANAGEMENT

Semester 7

Course Code: BEH 2751 Credit Units:01

#### **Course Objective:**

To understand the basis of interpersonal relationship To understand various communication style To learn the strategies for effective interpersonal relationship

#### **Course Contents:**

#### **Module I: Understanding Relationships**

Importance of relationships Role and relationships Maintaining healthy relationships

#### Module II: Bridging Individual Differences

Understanding individual differences Bridging differences in Interpersonal Relationship – TA Communication Styles

#### **Module III: Interpersonal Relationship Development**

Importance of Interpersonal Relationships Interpersonal Relationships Skills Types of Interpersonal Relationships

#### **Module IV: Theories of Interpersonal Relationships**

Theories: Social Exchange, Uncertainty Reduction Theory Factors Affecting Interpersonal Relationships Improving Interpersonal Relationships

#### **Module V: Impression Management**

Meaning & Components of Impression Management Impression Management Techniques (Influencing Skills) Impression Management Training-Self-help and Formal approaches

#### Module VI: End-of-Semester Appraisal

Viva based on personal journal Assessment of Behavioural change as a result of training Exit Level Rating by Self and Observer

**Examination Scheme: Total Internal (100)** 

Components	SAP	Journal for	A	Mid Term Test /	VIVA /
_		Success (JOS)		CT / Assignment	Presentation

- Vangelist L. Anita, Mark N. Knapp, Inter Personal Communication and Human Relationships: Third Edition, Allyn and Bacon
- Julia T. Wood. Interpersonal Communication everyday encounter
- Simons, Christine, Naylor, Belinda: Effective Communication for Managers, 1997 1<sup>st</sup> Edition Cassell
- Goddard, Ken: Informative Writing, 1995 1<sup>st</sup> Edition, Cassell
- HarvardBusinessSchool, Effective Communication: United States of America
- Foster John, Effective Writing Skills: Volume-7, First Edition 2000, Institute of Public Relations (IPR)
- Beebe, Beebe and Redmond; Interpersonal Communication, 1996; Allyn and Bacon Publishers.

### **Postgraduate Programmes**

#### SELF-DEVELOPMENT AND INTERPERSONAL SKILLS Semester 1

Course Code: BEH4151 Credit Units: 01

#### **Course Objective:**

This course aims at imparting an understanding of: Self and the process of self-exploration

Learning strategies for development of a healthy self-esteem Importance of attitudes and their effect on work behavior

Effective management of emotions and building interpersonal competence.

#### **Course Contents:**

#### **Module I: Understanding Self**

Formation of self-concept Dimension of Self Components of self Self-Competency

#### Module II: Self-Esteem: Sense of Worth

Meaning and Nature of Self Esteem Characteristics of High and Low Self Esteem Importance & need of Self Esteem Self-esteem at work Steps to enhance Self Esteem

#### Module III: Emotional Intelligence: Brain Power

Introduction to EI
Difference between IQ, EQ and SQ
Relevance of EI at workplace
Self-assessment, analysis and action plan

#### Module IV: Managing Emotions and Building Interpersonal Competence

Need and importance of Emotions Healthy and Unhealthy expression of emotions Anger: Conceptualization and Cycle Developing emotional and interpersonal competence Self-assessment, analysis and action plan

#### **Module V: Leading Through Positive Attitude**

**Understanding Attitudes** 

Formation of Attitudes
Types of Attitudes
Effects of Attitude on
Behavior
Perception
Motivation
Stress
Adjustment
Time Management
Effective Performance
Building Positive Attitude

#### Module VI: End-of-Semester Appraisal

Viva based on personal journal Assessment of Behavioural change as a result of training Exit Level Rating by Self and Observer

**Examination Scheme: Total Internal (100)** 

Components	SAP	Journal for Success (JOS)	A	Mid Term Test / CT / Assignment	VIVA / Presentation
Weightage (%)	25	10	5	30	30

- Towers, Marc: Self Esteem, 1<sup>st</sup> Edition 1997, American Media
- Pedler Mike, Burgoyne John, Boydell Tom, A Manager's Guide to Self-Development: Second edition, McGraw-Hill Book Company.
- Covey, R. Stephen: Seven habits of Highly Effective People, 1992 Edition, Simon & Schuster Ltd.
- Khera Shiv: You Can Win, 1<sup>st</sup> Edition, 1999, Macmillan
- Gegax Tom, Winning in the Game of Life: 1<sup>st</sup> Edition, Harmony Books
- ChatterjeeDebashish, Leading Consciously: 1998 1<sup>st</sup> Edition, Viva Books Pvt Ltd.
- Dr. Dinkmeyer Don, Dr. Losoncy Lewis, The Skills of Encouragement: St. Lucie Press.
- Singh, Dalip, 2002, Emotional Intelligence at work; First Edition, Sage Publications.
- Goleman, Daniel: Emotional Intelligence, 1995 Edition, Bantam Books
- Goleman, Daniel: Working with E.I., 1998 Edition, Bantam Books.



#### STRESS AND COPING STRATEGIES

Semester 4

Course Code: BEH 2451 Credit Units: 01

#### **Course Objective:**

To develop an understanding the concept of stress its causes, symptoms and consequences. To develop an understanding the consequences of the stress on one's wellness, health, and work performance.

#### **Course Contents**

#### **Module I: Stress**

Meaning & Nature Characteristics Types of stress

#### Module II: Stages and Models of Stress

Stages of stress

The physiology of stress

Stimulus-oriented approach.

Response-oriented approach.

The transactional and interactional model.

Pressure – environment fit model of stress.

#### **Module III: Causes and symptoms of stress**

Personal

Organizational

Environmental

#### **Module IV: Consequences of stress**

Effect on behavior and personality

Effect of stress on performance

Individual and Organizational consequences with special focus on health

#### **Module V: Strategies for stress management**

Importance of stress management Healthy and Unhealthy strategies Peer group and social support

Happiness and well-being

#### Module VI: End-of-Semester Appraisal

Viva based on personal journal

Assessment of Behavioral change as a result of training

Exit Level Rating by Self and Observer

# Minor Track Courses Offered by Amity Institute of Behavioral and Allied Sciences, Amity University Chhattisgarh

To all students across University

#### UNDERSTANDING SELF FOR EFFECTIVENESS

Semester 1

Course Code: BEH2151 Credit Units: 01

#### **Course Objective:**

This course aims at imparting:

- Understanding self & process of self exploration
- Learning strategies for development of a healthy self esteem
- Importance of attitudes and its effective on personality
- Building Emotional Competence

#### **Course Contents:**

#### **Module I: Self: Core Competency**

Understanding of Self
Components of Self – Self identity
Self concept
Self confidence
Self image
Theory of Self- Rogers & Maslow

#### **Module II: Techniques of Self Awareness**

Exploration through Johari Window
Mapping the key characteristics of self
Framing a charter for self
Stages – self awareness, self acceptance and self realization

#### **Module III: Self Esteem & Effectiveness**

Meaning and Importance Components of self esteem High and low self esteem Measuring your self esteem

#### **Module IV: Building Positive Attitude**

Meaning and nature of attitude

Components and Types of attitude Importance and relevance of attitude

**Module V: Building Emotional Competence**Emotional Intelligence – Meaning, components, Importance and Relevance

Positive and Negative emotions Healthy and Unhealthy expression of emotions

#### Module VI: End-of-Semester Appraisal

#### Viva based on personal journal Assessment of Behavioural change as a result of training

Exit Level Rating by Self and Observer

#### **Examination Scheme: Total Internal (50)**

Components	SAP	Journal for Success (JOS)	A	Mid Term Test / CT / Assignment	VIVA / Presentatio n
Weightage (%)	15	10	5	10	10

- Organizational Behaviour, Davis, K.
- Hoover, Judhith D. Effective Small Group and Team Communication, 2002, Harcourt College Publishers
- Dick, McCann&Margerison, Charles: Team Management, 1992 Edition, viva books
- Bates, A. P. and Julian, J.: Sociology Understanding Social Behaviour
- Dressler, David and Cans, Donald: The Study of Human Interaction
- Lapiere, Richard. T Social Change
- Lindzey, G. and Borgatta, E: Sociometric Measurement in the Handbook of Social Psychology, Addison Welsley, US.
- Rose, G.: Oxford Textbook of Public Health, Vol.4, 1985.
- LaFasto and Larson: When Teams Work Best, 2001, Response Books (Sage), New Delhi
- J William Pfeiffer (ed.) Theories and Models in Applied Behavioural Science, Vol 2, Group (1996); Pfeiffer & Company
- Smither Robert D.; The Psychology of Work and Human Performance, 1994, Harper Collins College Publishers